



## **Minutes of the NRHS Advisory Council**

**Crowne Plaza Hotel – Claymont, DE**

**Saturday November 9, 2013**

**(Approved January 11, 2014)**

Scott Andes – Advisory Council Chair Pro Tempore, presiding member. Call to order at 10:40AM EST.

### **Roll Call**

The sign-in sheet was passed around to all National Representatives, members and guests. See Appendix A.

### **Letters to the Secretary:**

Alternate, North Star Chapter – John Goodman

Alternate, Pacific Northwest Chapter – Al Baker

Alternate, St. Louis Chapter – Ron Gawedzinski

### **Agenda**

Motion made by John Simanton, second by Jon Baake to approve the meeting agenda. Approved by voice vote.

### **Minutes of Anchorage AC Meeting**

Motion made by Robert Murray, second by Berton Robinson to approve the minutes of the Advisory Council meeting held September 19, 2013 in Anchorage, Alaska. Approved by voice vote.

### **Report from the Chairman Pro Tempore**

Scot Andes welcomed everyone to the meeting and explained his role. He also explained the role of the Advisory Council.

### **Report from the Board of Directors**

President Greg Molloy referred to the morning session of the Board of Directors' meeting and opened for questions.

Jon Baake requested that the Board of Directors' Meeting Agenda be posted to the AC admin site with an invite to attend the open sessions. This request was based on confusion of some Advisory Council members not knowing they could attend the open sessions of the Board of Directors' meetings.

Jon also requested a synopsis on the planning committee's progress. President Molloy said that the committees will be making reports later. He continued to explain that besides the committee's work there are other items being worked on including the creation of a foundation. He also mentioned the continuing work on the pending legal issue facing the NRHS.

Carl Jensen questioned when the next financial status will be published. Molloy responded that he had intended to have a new report out but travel delays to the meeting cause him to not finish the reports. The intent is to have a clear one-page financial statement published quarterly.

Ed Graham expressed his concern that the committees should be giving the Advisory Council a chance to give its input to them.

Jon Baake commented that there needs to be more urgency in the committee's planning and actions.

### **Report from National Office**

Kristen reported that the dues renewals were mailed the second week of September and dues renewal sheets are out.

### **Report from the Planning Committees**

Wes Ross – Relationship Committee

Wes commented on how his reports are submitted and gave reasons for the separate reports to the Advisory Council and the Board. This is based on the type of information within a report. The report to the Advisory Council was based on the input and discussion that the Council was involved with. The report to the Board had more tactical information that the Board would need to consider and would need the Board's action. Wes wanted the Board to see this report before a general release to allow the Board to accept or reject portions of the report.

Items included in the Board report were discussion on the due processing and how to better work with other rail organization. It also covered points of better transparency within the Society.

Jon Baake – Expressed his concern that the committee did not meet in person as he was a member of the committee. Wes responded that his intent was to gather information and take comment via email. Wes felt this was the most expedient way for the committee to operate. Jon also questioned if the committee will continue to exist. Wes did not have an answer and said that it would depend on the Board's response to his report.

Scott Andes requested that the three points of the report be read:

1. Set aside an hour or so at each Conference to allow Directors representing specific Districts to meet with the Chapter Representatives from their District. This would possibly improve communication for the local Chapters. We would suggest that the National Secretary or his designee check the list of in-person Directors and schedule one of the Global Directors or a National Officer to fill in for the absent Director from that District.

2. Encourage the exchange of newsletters between Chapters in an effort to provide ideas to Chapters as well as try to increase the solidarity between Chapters, particularly with a District. This can be accomplished by asking the help of Directors and by making it a topic of discussion at the Advisory Council Meeting.
3. The Committee has suggested that Chapter Representatives need clearer instructions on how to get information from *The Telegraph* into their Chapter newsletters. Carrying that point a bit further, it would seem that the Advisory Council could get a small group together and draft a job description for new Chapter Representatives.

Motion: Carl Jensen moved that the Advisory Council establish a goal to encourage Chapters to exchange newsletters with other Chapters. Richard Shulby second. Motion approved by voice vote.

There was a general discussion on the importance of newsletters and the exchange of newsletters. Some chapters already post their newsletter to their chapter's website and some chapters do not want to give away their newsletter.

Skip Waters commented that a central location for newsletters should be in place; possibly a link from the Advisory Council to a new site with the chapters' newsletter.

Bob Ernst encouraged the Council to use the *NRHS Telegraph* as way to exchange information with chapters.

Motion: Jon Baake motioned that the Advisory Council recommend to National to establish a website for chapters' newsletters and the site be given proper publicity that the site is available. Berton Robinson second. Jeff Smith was asked his opinion on the feasibility of such a site. Jeff responded that it is possible but he would need some time to work up the logistics and how the site will be administered. Jeff can report back at the Spring Conference. Jim Pahr suggested using the *NRHS Telegraph* as way for newsletter editors to exchange by publishing a list of newsletter editors in the *Telegraph* and allow editors to send them individually. Motion approved by voice vote.

Bob Bitzer – Transactional Business Committee

Bob Bitzer gave the Council an update on the committee. He first explained the scope of the committee. Members of the committee include Phil McMeins, Bart Jennings, Dave Baniewicz, Scott Andes, Greg Molloy and Joe Maloney. The committee is focusing on Conferences and conventions. The committee has met via a conference call. There is a draft report in the works which is an action plan for future Conferences and for better attendance at the Council meetings. This plan is using a set of action points to help reach their goals. The committee is trying to improve the business model of the Society. Bob is seeking active Advisory Council participation.

Walter Zullig – Preservation Committee

The committee is looking at the media collection stored in Three Rivers, MA. Possible recommendations are to sell off any artwork in the collection and how to combine our library collection with another library that has a public facility. Mitch Dakleman is working with the film collection to help preserve the collection. He is looking for volunteers for help on this collection.

Gary Reinbolt – Development Committee

Gary reports that overall fundraising is better for the Society. The committee is looking for revenue sources that have not been tapped into. They are also looking for major donor underwriting which usually ties in with projects.

### **Old Business**

Yahoo Group – Those that are in the group are asking for better Advisory Council participation in the group.

Video & Teleconferencing – Richard Shulby is encouraging continued use of teleconferencing. It has been in use during the last two Board meetings including this weekend's meeting.

### **Open Microphone**

Marj Fiorilla acknowledged the grants to the North Florida Chapter for the Locomotive #1504 which became possible because it was listed on the NRHS Most Endangered List. The project received \$10,000 from Trains and a match from CSX.

Dave Baniewicz discussed that using "NRHS" made it difficult for people to understand that we are a railroad organization. He found this when people he met during the Alaska Convention were asking what "NRHS" was.

Richard Shulby commented that the two chapters he is representing, Piedmont Carolinas and Baltimore will be discussing their continued affiliation with the NRHS. The chapters are looking for better transparency.

Carl Jensen re-stated the need for better transparency. He questions the use of Executive Sessions at each meeting. He also is looking for better and more current financial reporting.

Ron Gawedzinski thanked Greg Molly for joining the St. Louis Chapter at their 50<sup>th</sup> Anniversary Banquet.

Fred Kurtz made the following motion, Ed Graham second: See Appendix B for full motion.

Motion to table the current motion: Al Baker, Berton Robinson second. Motion carried 13 to 11 by count of hands.

### **New Business**

2014 Election

Bob Ernst, chairman of the Electoral Committee, discussed some changes to the electoral process. He recommended that the ballots be mailed without a "postage paid" return envelope. Also there was discussion on not placing the bios in the ballot envelope. The bios could be sent in the NRHS News if the printing schedule lines up with the ballot mailing. The bios will also be listed on the admin site. Bob will make a report in January at the Winter Conference.

Motion: John Simanton motioned the ballots be sent without a "postage paid" return envelope. Jim Pahr second. Approved by voice vote.

Motion: John Simanton motioned to send the ballots out without the bios provided the bios can be published prior or concurrent with the ballot mailing in the NRHS News. Second John Sweigart. Approved by voice vote.

### **Feedback to the Board**

Motion: Carl Jensen motioned that Item #1 from the Relationship Committee Report be endorsed by the Advisory Council. Fred Kurtz second. Approved by voice vote.

Motion: Carl Jensen moved that Item #3(a), taking information from the NRHS Telegraph and use the information in their newsletters, from the Relationship Committee Report be endorsed by the Advisory Council. Fred Kurtz second.

Motion: Carl Jensen motioned that Item #3(b), the Advisory Council write a job description for the National Representatives. The Chairman Pro Tempore will name a committee within the Advisory Council. Jim Pahr second. Approved by voice vote.

Ed Graham questioned the ability of the Advisory Council providing input and monitoring the Winter Board of Directors' Meeting. Skip Waters suggested that the Advisory Council plan a meeting in St. Louis.

Motion: Jim Pahr second motioned the Advisory Council meet during the Winter Conference in St. Louis, January 11 & 12, 2014. Robert Murray second. A decision will be made by the Board during the Sunday session on the meeting schedule and logistics. Approved by voice vote.

Motion: Jon Baake motioned it is the mood of the Advisory Council that the Board's Executive Sessions be kept at a minimum and only items that are absolutely required be discussed in session. Richard Shulby second. Approved by voice vote.

Motion: Bob Murray motioned to adjourn. Richard Shulby second. Approved by voice vote.

Adjourned at 1:15PM EST.

Submitted:

Robert Ernst

NRHS Secretary

## Appendix A

### 2013 Fall Advisory Council Meeting Attendance

#### NRHS Officers and Board of Directors Present

Gregory P. Molloy	President
William Bain	Global Director (via Conference Call)
Steve Barry	Global Director
Robert Ernst	Global Director / Assistant Secretary
David Flinn	Global Director
Jeffery Smith	At-Large District A Director
Tony White	District 1 Director
Mark Eyer	District 2 Director
Harold "Smoke" Shaak	District 2 Director
Ralph Bitzer	District 3 Director
Joseph Maloney, Jr.	District 3 Director / NRHS Secretary
Sanford Williamson	District 4 Director
G. Patrick Molloy	District 5 Director
Wes Ross	District 5 Director
Duane Durr	District 6 Director
Al Weber	District 6 Director
Claude Doane	District 7 Director (via Conference Call)
Wilfred "Skip" Waters	District 7 Director

#### Staff, Members and Guests Present

John Fiorilla	NRHS General Counsel
Kristen Olszewski	NRHS Director, Fernley & Fernley
David Baniewicz	NRHS Emblem Sales
Peggy Sweigart	NRHS Emblem Sales
Mitch Dakelman	NRHS Film Library
Gary Reinbolt	Quicksilver Services, NRHS Fundraising Manager



**National Representatives  
Attendance**

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Chapter	Name	Present	Not Present
Alexander Chapter, NRHS	Ted J. Smith		X
Arkansas-Boston Mountains Chapter, NRHS	Kenneth W. Eddy		X
Asheville Chapter, NRHS	Edward A. Klinger		X
Atlanta Chapter, NRHS	Delmar F. Kittendorf, Jr.		X
Augusta Chapter, NRHS	VACANT		X
Baltimore Chapter, NRHS	Richard B. Shulby, A.I.A	X	
Bergen-Rockland Chapter, NRHS	Donald W. Winters		X
Blackhawk Chapter, NRHS	Robert J. Murray, Jr.	X	
Blue Ridge Chapter, NRHS	Clyde E. Guthrow, Jr.		X
Bluewater Michigan Chapter, NRHS	Elizabeth Patterson		X
Boston Chapter, NRHS	Edward T. Levay, Jr.		X
Bradford Ohio Chapter, NRHS	VACANT		X
British Columbia Chapter, NRHS	Barrie W. Sanford		X
Bucktail Chapter, NRHS	Michael H. Bauer, Jr.		X
Cape Cod Chapter, NRHS	R. Douglas Scott, Jr.		X
Cape Fear Railroaders	Richard E. Johnson		X
Carolina Clinchfield Chapter, NRHS	W.Yancey Ellis		X
Central Coast Chapter, NRHS	Edward F. Graham	X	
Central New York Chapter, NRHS	Paul Yonge	X	
Central Oklahoma Chapter, NRHS	Bob Nantois		X
Central Pennsylvania Chapter, NRHS	Mark R. Irvin		X
Central Texas Chapter, NRHS	Carl E. Olsen, Jr.		X
Champlain Valley Chapter, NRHS	William H. Sander		X
Charleston Chapter, NRHS	Arthur E. Giardino		X
Chicago & Illinois Midland Chapter, NRHS	William H. Shannon		X
Chicago Chapter, NRHS	Roy C. Jackson		X
Cincinnati Chapter, NRHS	William Scott Andes	X	
Collis P. Huntington Chapter, NRHS	Don Maxwell (ALT)		X
Colorado Midland Chapter, NRHS	Mel McFarland		X



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Chapter	Name	Present	Not Present
Columbia River Chapter, NRHS	John D. Holloway		X
Conneaut Chapter, NRHS	Ron Brundage		X
Connecticut Eastern Chapter, NRHS	Raymond A. Axelrod		X
Connecticut Valley Chapter, NRHS	Grace H. Wood		X
Cornell Chapter, NRHS	Greg Dickinson		X
Cotton Belt Chapter, NRHS	Steve Rankin		X
Cumberland Valley Chapter, NRHS	David Watts	X	
Danville Junction Chapter, NRHS	Richard M. Schroeder		X
Delaware Valley Chapter, NRHS	Leon B. Duminak	X	
Delmarva Chapter, NRHS	Charles A. Russell		X
East Carolina Chapter, NRHS	VACANT		X
East Tennessee Chapter, NRHS	M. Paul Hopkins		X
Florida East Coast	VACANT		X
Fort Lauderdale Chapter, NRHS	Ronald L. Diedrich		X
George L. Carter Chapter, NRHS	Jim Pahriss	X	
Grand Canyon Chapter, NRHS	James N. Wurgler		X
Great Plains Chapter, NRHS	H. Charles Furst		X
Greensboro Chapter, NRHS	George L. Weber		X
Greenville Chapter, NRHS	VACANT		X
Gulf Coast Chapter, NRHS	William T. Baxter		X
Gulf Curve Chapter, NRHS	JD McFarland (Alt)		X
Gulf Wind Chapter, NRHS	Lee D. Bishop		X
Hagerstown Chapter, NRHS	VACANT		X
Harrisburg Chapter, NRHS	Mark R. Irvin		X
Heart Of Dixie Chapter, NRHS	Martin P. Owen		X
Hoosierland Chapter, NRHS	Rolland Street		X
Horseshoe Curve Chapter, NRHS	Joseph A. DeFrancesco		X
Indianapolis Chapter, NRHS	Thomas M. Johnson, Sr.		X
Inland Empire Chapter, NRHS	John P. Simanton	X	



Chapter	Name	Present	Not Present
Intermountain Chapter, NRHS	Thomas R. Moss		X
Iowa Chapter, NRHS	VACANT		X
Japan Chapter, NRHS	Yoshitaka Matsuo		X
Jersey Central Chapter, NRHS	Mitchell E. Dakelman		X
Kansas City Chapter, NRHS	John De Roo		X
Kentucky Central Chapter, NRHS	Shirley Ross	X	
Lackawanna & Wyoming Valley Chapter, NRHS	Timothy E. O'Malley	X	
Lake Shore Chapter, NRHS	Ray Grabowski, Jr.		X
Lancaster Chapter, NRHS	Fred B. Kurtz	X	
Leatherstocking Chapter, NRHS	Mark W. Lazur		X
Lehigh Valley Chapter, NRHS	Richard Habermann		X
Long Island - Sunrise Trail/NRHS	Benjamin T. Young, Jr.		X
Louisville Chapter, NRHS	Mike Vescelus		X
Memphis Chapter, NRHS	William B. Strong		X
Memphis & Charleston Chapter, NRHS	Elizabeth Wade		X
Miami Chapter, NRHS	S. J. Bolrick		X
Midwest Chapter, NRHS	William D. Kovacs		X
Mississippi Chapter, NRHS	VACANT		X
Mohawk & Hudson Chapter, NRHS	John M. Hart		X
Nashville Chapter, NRHS	De Loy Nelms		X
Nebraska Railroad Museum	George William Blessing		X
New Orleans Chapter, NRHS	Peter J. Messina		X
New York Chapter, NRHS	Cora Sowa		X
Niagara Frontier Chapter, NRHS	Rebecca A. Gerstung		X
North Florida Chapter, NRHS	Marjorie Williams Fiorilla	X	
North Jersey Chapter, NRHS	Mitchell E. Dakelman		X
North Texas Chapter, NRHS	VACANT		X
North Western Illinois Chapter, NRHS	George E. Strombeck		X
Northstar Chapter, NRHS	John Goodman (Alt)	X	

Chapter	Name	Present	Not Present
Old Dominion Chapter, NRHS	VACANT		X
Old North State Chapter, NRHS	Ken Faircloth		X
Old Pueblo Chapter, NRHS	Robert D. Brubaker		X
Old Smoky Chapter, NRHS	Robert Freeman		X
Overland Chapter, NRHS	Richard M. Billings		X
Owensboro Chapter of NRHS	BJ Stigall		X
Pacific Northwest Chapter, NRHS	Al Baker (Alt)	X	
Paducah Chapter, NRHS	William R. Johnston		X
Perryville Chapter, NRHS	Patrick E. Stetina		X
Philadelphia Chapter, NRHS	Peter M. Senin, Jr.	X	
Piedmont Carolinas Chapter, NRHS	Richard B. Shulby, A.I.A	X	
Pocahontas Chapter, NRHS	Daniel J. Mulhearn		X
Pocono Mountains Chapter, NRHS	Howard C. Dickson, III		X
Potomac Chapter, NRHS	Richard C. Davidson, Jr.		X
Pottstown & Reading Chapter, NRHS	John D. Sweigart	X	
Promontory Chapter, NRHS	VACANT		X
Queen And Crescent Chapter, NRHS	Matthew S. Nussbaum		X
Rappahannock Chapter, NRHS	Theodore Barker		X
Raritan River Chapter, NRHS	Kenneth W. Durrua	X	
Red River Valley Chapter, NRHS			X
Rio Grande Chapter, NRHS	Charles B. Howard		X
Rivanna Chapter, NRHS	Gerard R. Deily		X
Roanoke Chapter, NRHS	Carl S. Jensen	X	
Rochester Chapter, NRHS	Rand L. Warner		X
Saint Louis Chapter, NRHS	Ron Gawedzinski (Alt)	X	
Samuel Spencer Chapter, NRHS	Paul E. Hess		X
Scioto Valley Chapter, NRHS	O.Franklin Johnson		X
Seven Railroads Chapter, NRHS	Bob McCormick		X
Shenandoah Chapter, NRHS	VACANT		X



**National Representatives  
Attendance**

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Chapter	Name	Present	Not Present
Southeast Louisiana Chapter, NRHS	David E. Brighters		X
Southern Kentucky Chapter, NRHS	John E. Southworth		X
Southern Oregon Chapter, NRHS	John M. Powell		X
Suncoast Chapter, NRHS	William H. Franz		X
Susquehanna Valley Chapter, NRHS	Donald A. Jilson		X
Tacoma Chapter, NRHS	William M. Chapman		X
Tampa Bay Chapter, NRHS	Dave Byers		X
Tennessee Valley Chapter, NRHS	Louis J. Miller, III		X
Texas Eagle Chapter, NRHS	Harold B. Owens		X
Tidewater Chapter, NRHS	Richard B. Boushell, Jr.		X
Topeka Chapter, NRHS	Kay Grey		X
Tri-State Chapter, NRHS	VACANT		X
Twin Forks Chapter, NRHS	Richard K. Gorddard		X
Ulster & Delaware Chapter, NRHS	Donald F. Bishop, II	X	
United Kingdom Chapter, NRHS	Ronald W. Keevil		X
Utica & Mohawk Valley Chapter, NRHS	Mark W. Lazur		X
Washington DC Chapter, NRHS	Jon H. Baake	X	
Watauga Valley Chapter, NRHS	Robert W. Yaple		X
West Jersey Chapter, NRHS	Frederick Ciocciola	X	
Western Colorado Chapter, NRHS	Patrick Thrasher		X
Western Connecticut Chapter, NRHS	Roberta A. Ballard	X	
Western Kentucky Chapter, NRHS	Wallace H. Henderson		X
Western Maryland Chapter, NRHS	Frank B. Fowler, Jr.		X
Western Montana Chapter, NRHS	E.Macdougall Palmer		X
White Oak Chapter, NRHS	Wellington Ray Murdock, IV		X
White River Junction Chapter, NRHS	William A. Wittik		X
Wichita Chapter, NRHS	J.Harvey Koehn		X
Wilmington Chapter, NRHS	Thomas J. Posatko	X	
Winchester Chapter, NRHS	Berton A. Robinson	X	



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<b>Chapter</b>	<b>Name</b>	<b>Present</b>	<b>Not Present</b>
Winston-Salem Chapter, NRHS	George L. Weber		X
Wisconsin Chapter, NRHS	Bob Sherman		X
Yadkin Valley Chapter, NRHS	Thomas L. Caudill		X
Yazoo & Mississippi Valley Chapter, NRHS	Eugenia G. Nussbaum		X

## Appendix B

### Kurtz Motion

#### Comments and Suggestions to NRHS Advisory Council Meeting November 9, 2013

Presented by: Fred B. Kurtz, National Representative, Lancaster Chapter

In order to be a truly effective advisory council to the National Board of Directors the council should be an independent, truly advisory function of the National Society. As presently constituted under the current by-laws the Advisory Council is firmly under the control of the National Officers.

I therefore make the following suggestions.

That the Advisory Council make the following recommendations to the National Society Board of Directors.

Amend the Constitution and Bylaws adopted on January 13, 2013 as follows:

Article VIII

Section 8.

Change to read:

The Advisory Council shall elect a Chairperson from among the Council membership to chair Council meetings. The Council may, in the absence of the elected Chairperson select a Chair Pro Tempore to chair such meetings.

Section 9.

Change to read:

The Advisory Council shall elect a Secretary to record meetings of Council and perform such other secretarial duties as may be necessary. All such recordings shall be forwarded to the National Secretary as soon as is practical after each meeting of the Advisory Council so that such records may become part of the permanent records of the Society.

Article IX

Section 8.

Change the last sentence to read:

The Vice President, or his/her designee, shall attend all meetings of the Advisory Council to observe and advise.